

**Mountains Recreation and
Conservation Authority**

Preliminary Fiscal Year 2012-2013 Expense Budget

Group Account Name	Actual 10/11	Final budget 11/12	Estimated 11/12	Preliminary 12/13	Note
Salaries and Wages	\$ 4,900,548	\$ 4,325,559	\$ 4,807,768	\$ 4,435,783	a
Payroll Benefits	\$ 2,969,055	\$ 2,667,251	\$ 3,119,723	\$ 2,898,782	b
Contract Services	\$ 2,126,622	\$ 1,811,061	\$ 2,096,052	\$ 1,577,000	c
General Office	\$ 106,423	\$ 106,104	\$ 90,916	\$ 106,000	
Telephone & Data Services	\$ 251,097	\$ 201,041	\$ 247,619	\$ 261,000	d
Legal Notices/Publications	\$ 36,198	\$ 11,168	\$ 35,147	\$ 40,000	
Travel, Per Diem and Mileage	\$ 49,548	\$ 45,374	\$ 33,577	\$ 45,000	
Interpretive Supplies	\$ 19,867	\$ 17,000	\$ 21,952	\$ 23,000	
Training	\$ 56,164	\$ 55,422	\$ 23,261	\$ 66,000	
Misc. Operating /Other	\$ 23,912	\$ 4,254	\$ 1,400	\$ 14,000	
Insurance	\$ 564,440	\$ 660,100	\$ 623,292	\$ 645,000	
Bank Service Charges	\$ 36,733	\$ 35,000	\$ 36,594	\$ 37,321	
Marketing & Promotion	\$ 38,892	\$ 43,580	\$ 33,499	\$ 42,000	
Uniforms & Operational Supplies	\$ 339,833	\$ 303,487	\$ 168,598	\$ 216,000	
Maintenance	\$ 588,619	\$ 544,678	\$ 543,961	\$ 581,114	
Fuel & Transportation	\$ 380,414	\$ 352,053	\$ 412,799	\$ 435,000	f
Utilities	\$ 745,752	\$ 937,960	\$ 666,677	\$ 762,000	
Grants - Out	\$ 557,123	\$ 300,000	\$ 1,646,386	\$ 300,000	
Land Acquisition & Purchase	\$ 5,532,731	\$ 6,895,000	\$ 942,322	\$ 13,159,000	g
Construction & Improvements	\$ 3,868,884	\$ 6,577,000	\$ 1,796,741	\$ 17,249,000	h
Capital Equipment Purchases	\$ 851,107	\$ 415,452	\$ 604,782	\$ 380,000	i
Debt Service/Interest Payments	\$ 20,673	\$ 30,000	\$ 16,333	\$ 30,000	
Contingency	\$ 618	\$ -	\$ 114,362	\$ 109,000	
TOTAL EXPENSES	\$ 24,065,253	\$ 26,338,544	\$ 18,083,758	\$ 43,412,000	

Notes to MRCA Preliminary Fiscal Year 2012-2013 Expense Budget

- a. Estimated 11/12 expenses include one-time use of temporary labor for construction projects.
- b. Estimated 11/12 expenses include benefits relating to one-time use of temporary labor for construction projects.
- c. Slightly lower legal expenses anticipated in FY 12/13.
- d. Increases in Internet Service level and cell phone plans. Account under-budgeted in prior years.
- e. Increase over FY 11/12 is expected increase in fire department operation supply costs.
- f. Fuel is estimated at \$4.55 per gallon in FY 12/13.
- h. Assumes all open, approved grants plus \$1.5 million in new grants are fully earned and expended in FY 12/13.
- i. Assumes all open, approved grants plus \$9.0 million in new grants are fully and earned expended in FY 12/13.
- j. FY 10/11 includes \$398k in one-time funds (new fire engine and related equipment). Also no new truck purchases in FY 12/13 planned.